# MAINTENANCE AND OPERATIONS

February 2019 update



#### PURPOSE OF THE PRESENTATION

- Inform the Board of Education and the public on the progress of the recent reorganization related to Maintenance and Operations
- Share the highlights and successes to date
- Discuss challenges to be addressed
- Update the Board of Education on the result of the sale of Kelley Road and the transition to the current facilities



# M&O UPDATE

- Summer 2018 clean up at the high school maintenance areas began
  - Found storage of personal vehicles inside district facilities
  - On site storage of appliances, metal, and other debris
  - Unsafe and hazardous conditions
- July 2018
  - County inspection report notes major violations and safety deficiencies at M&O facility
- September 2018
  - Lead positions transformed into supervisor positions
    - Posted and interviews were held.
    - Positions were filled from internal candidates
  - Grounds crews were restructured and assigned to zone areas with the high schools being the hub for each cluster
  - WHS crew continues to work from Mitchell Road facility due to limited space
    - Temporary classrooms relocated to make room for new building
    - Challenges with the crew not being on site at the high school
    - Currently making space at WHS so that we can utilize as the WL hub



## M&O UPDATE

- October 2018
  - Maintenance operations were organized to work in the same cluster as grounds
  - Maintenance crew members were responsible for an area of schools
  - Trades crew members remained district-wide for specialty work
- November 2018
  - Fires took over responsibilities
- December 2018
  - Ongoing assessments, evaluations, and adjustments



#### INVESTMENT IN MAINTENANCE AND OPERATIONS

Since 2017 we have held 10 roundtable meetings to garner feedback and make improvements

- Hot water for car wash
- New piping for hoses
- Larger break room
- Offices for leads/supervisors
- Old broken equipment replaced
- Signage (directional and safety)
- Improved parking (getting city approval for street parking)
- Making sure M&O are part of safety drills and activities while on site
- Handling of petty cash
- Standardizing locks for emergency accessibility
- Holding private contractors accountable
- Inclusion of trades in planning meetings
- Professional attire
- Improved chemical storage for pesticides
- Hazardous chemical disposal district wide



## CURRENT STATUS

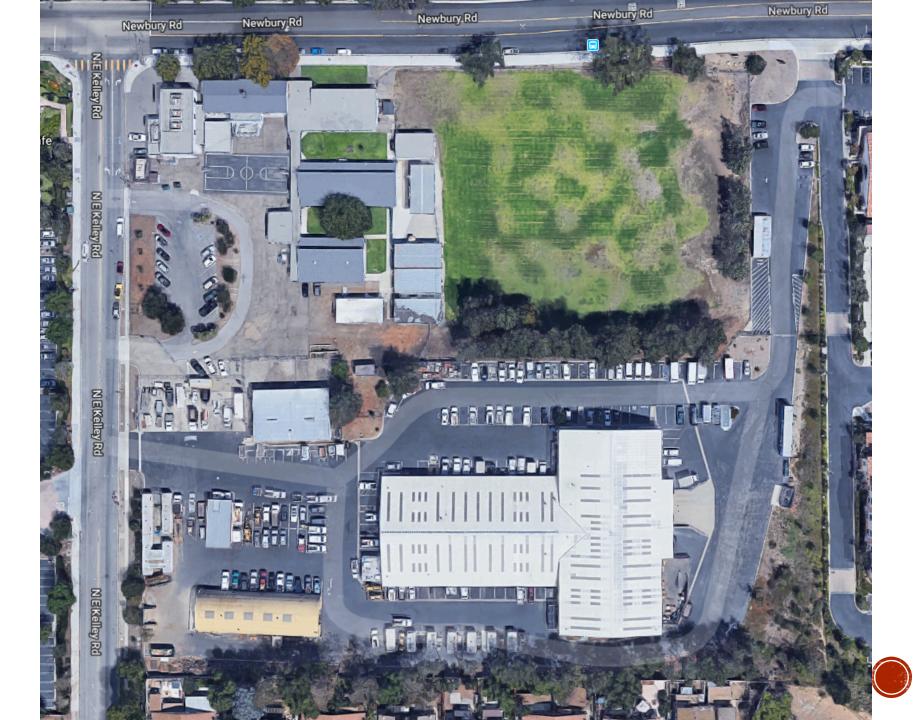
- Coordination of maintenance has improved
- Work order system being utilized district-wide
  - Challenges remain on timing, assignment, and closing
  - Staff have an ipad/laptop and district cell phone to work remotely
- Communication between M&O, Planning, and sites has improved
- Procedures and processes are being standardized
  - Purchasing of supplies
  - Inventory of equipment
  - Inventory of tools
  - Work log sheets
  - Regular communications between those on the road and "home base"
- Equipment and fleet consolidations
- We have received positive feedback on the new structure from both staff and school sites



# CHALLENGES REMAIN

- Equipment accessibility
  - 750 Mitchell Road
  - 667 Rancho Conejo Road
  - Conejo School Yard
  - High school maintenance areas
- Underutilized spaces
  - We have two buildings that are 50% vacant and cannot be utilized
  - Parking limitations
  - Roofing and other work still necessary
- Evening custodial supervision
  - Responsibility for high school custodians falls on maintenance supervisor rather than custodial supervisor
- Utilization of Facilitron for activities and events needs greater support from school sites
- Temporary vacancies and retirements have complicated staffing
- Overall space is inadequate for a maintenance yard/facility
- Ongoing discussions with stakeholders continues





#### M&O / Warehouse Printing Services





#### INVESTMENT IN MAINTENANCE AND OPERATIONS

- Old CVHS and Kelley Road facility sold for \$8.9m
  - Purchased 750 Mitchell Road for \$4.15m
  - Purchased 667 Rancho Conejo Road for \$2.939m
- The District leased back the facility for CVHS/Maintenance for a total of \$1.1m
- The District spent over \$12m on the facilities and the move
- We have purchased 24 vehicles and spent over \$750k in vehicles and equipment





**Current Status** 







